## **HRK** Hochschulrektorenkonferenz

Die Stimme der Hochschulen

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The impact of merit-pay systems on the work and attitudes of Mexican academics / Jesús Francisco Galaz-Fontes; Manuel Gil-Antón

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#### **Abstract**

The central purpose of this work is to present data that evaluates the impact and perspectives of various merit-pay systems directed at Mexican academics. To this end a brief description is provided of recent Mexican higher education evolution, including that of merit-pay programs. It is proposed that faculty merit-pay systems, in the context of several institutional performance-based funding programs, and of a general conditional cash transfer approach to the distribution of public funding, have created a de facto supra-institutional academic rank ladder based on the academic?s participation in the highly prestiged and well-remunerated National Researcher?s System (SNI), and on the academic?s highest degree (HD). Data is presented showing that increasing SNI?HD ranks are associated with less teaching, more research, stronger academic preference for research activities and less institutional involvement. Several collateral negative side-effects of this situation are highlighted and questions are posed in relation to the long-range pertinence of merit-pay systems with the characteristics that are current in the case of Mexican higher education. (HRK / Abstract

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