HRK Hochschulrektorenkonferenz

Die Stimme der Hochschulen

13.12.2025

Author

HANSSON, Finn

Title

Research leadership as entrepreneurial organizing for research / Finn Hansson; Mette Mønsted

Publication year

2008

Source/Footnote

In: Higher education. - 55 (2008) 6, S. 651 - 670

Inventory number

24291

Keywords

Ausland: Dänemark: Hochschulwesen allgemein; Ausland: Dänemark: Forschung,

Hochschullehrer; Hochschule und Wirtschaft; Informationsgesellschaft / Wissensgesellschaft

Abstract

The paper discusses research leadership in public universities under change and the role of entrepreneurial strategies in research. Research leadership function today in situations where the New Public Management movement one the one hand have introduced management by accountability and control in the university while on the other hand open boundaries to other knowledge organizations, arenas and networks, and creation of resources are becoming more important than ever. Hence, an entrepreneurial strategy is more important than traditional managerial skills in order to produce new knowledge centres. By analysing two cases on the construction of new research groups, we will introduce new perspectives on research leadership, where dilemmas, uncertainty and complex relations to other managerial systems in the universities are in the forefront. The paper presents an important contribution to the understanding of a special form of creating new knowledge production in the university by means of organizational entrepreneurship. (HRK / Abstract übernommen) Hansson, Finn, E-Mail: fh.lpf@cbs.dk