

14.3.2026

Author

GRZEBETA, Sven

Title

Incentivizing innovation in knowledge-intensive companies : conceptual analysis of the fit between reward programs and organizational contexts / Sven Grzebeta

Publication year

2015

Source/Footnote

In: Incentives and performance : governance of research organizations / I. M. Welpé ... (Ed.). - Cham [u.a.] : Springer, 2015. - S. 341 - 357

Inventory number

38517

Keywords

Informationsgesellschaft / Wissensgesellschaft ; Wissenschaft und Wirtschaft

Abstract

In this conceptual study, I analyze the fit between corporate programs incentivizing innovation and knowledge-intensive organizational contexts. Based on the personal characteristics and contextual factors determining creative work behaviour the levers for rewarding innovation in knowledge-intensive business contexts are discussed. Drawing on fit theory, I corroborate the hypothesis that a "one size fits all" approach for programs incentivizing innovation does not fully leverage the creative potential of organizations. I analyze the dimensions and implications of the fit between incentive programs for innovation and knowledge-intensive organizational contexts and conclude with selected practical recommendations to improve this fit. (HRK / Abstract übernommen)

Signature

W 01 INCE