HRK Hochschulrektorenkonferenz

Die Stimme der Hochschulen

```
12.9.2025
```

Author

GONAIM, Faiza

Title

A department chair : a life guard without a life jacket / Faiza Gonaim

Publication year

2016

Source/Footnote

In: Higher education policy. - 29 (2016) 2, S. 272 - 286

Inventory number

39668

Keywords

Hochschule : gegenwärtige Situation ; Hochschule : Verwaltung allgemein

Abstract

Leadership in higher education is fundamental for institutional development and sustainability in today's rapidly changing world. The academic department is a fundamental unit for transforming the university's visions and goals into reality. The vigorous contribution of each department, which depends in turn largely on the effectiveness of the department chair, is important for universities' development. In contrast, higher education undervalues administrative positions in general and department chairs in particular, believing that an administrative role is a temporary task. The role of department chair is complex and ambiguous and the lack of formalized leadership preparation increases the complexity of such a significant role, and increases their effectiveness and assists them in overcoming difficulties. This paper addresses the global deficiency in leadership preparation for department chairs who occupies a critical position in universities, the effective characteristics of department chairs as they were identified in the literature and the challenges that they face. (HRK / Abstract übernommen)