



## LANGUAGE POLICY OF THE UNIVERSITY OF HELSINKI

From Guidelines to Practice: towards Functional Multilingualism





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#### Background & expertise

- International Human Resources Management
- Internationalisation Strategy, Processes and Implementation
- Change Fasilitation and Change Management
- Coaching and Training

## UNIVERSITY OF HELSINKI in a nutshell

Established1640
Subjects 300
Staff 7300
Degree students 32000
Ranking <100



# INTERNATIONAL CLOSE-UP

ACADEMIC STAFF: 25 % international

**DOCTORAL STUDENTS: 33 % international** 

MASTER DEGREE STUDENTS: 9,5 %

international

NON-ACADEMIC STAFF: 5 % international



**FINNISH** 

RENNOSTI KOLMIKIELINEN BEKVÄM PÅ TRE SPRÅK SIMPLY TRILINGUAL

KIELIPERIAATTEET SPRÅKPRINCIPER LANGUAGE POLICY

**SWEDISH** 

**ENGLISH** 

# University of Helsinki Language Policy: the Framework

 As an educational institution, University safeguards the national languages



Finnish, Swedish

As a **research institution**, University bears responsibility for internationalisation



English



AND COMMUNITY 8

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9

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# Languages in the University's everyday operations and services



- Parallel use of Finnish, Swedish, or English
- Guidelines for official contexts and when decisions are made in meetings or workgroups
- Examples of best practices

# 1. LANGUAGE SKILLS OF THE STAFF

- language and communication skills related to job duties
- the required skill level determined on a job-specific basis when recruiting new staff
- developing language skills considered in work hour planning

## 2. COMMUNICATIONS AND COMMUNITY RELATIONS

- The names of the faculties, units, and independent institutes in Finnish, Swedish and English
- The strategic and other key documents published in Finnish, Swedish and English
- Signs in Finnish, Swedish and English

#### 3. MONITORING

- Implementation of the language policy is part of the University's operations management process; monitoring of
  - languages of publications
  - the number of credits in different languages
  - staff participation in language training

### **BUT DOES IT WORK?**



## POLICY CHALLENGES

- **1. Debate within the University**: the role of national languages in the academia vs. the role of English as lingua frança in the academia
- **2. Debate outside the University**: members of the nationalist party seeking to put an end to laws making the learning of Swedish in public schools obligatory.

# OPERATIONAL CHALLENGES

- 1. Everyday communication: delays in English (and Swedish) versions
- 2. CASE Research Services: using English only raised protests among national disciplines
- 3. CASE Christmas Party: inclusion exclusion in social events





#### **SOLUTIONS**

Language Buddy Programme

CASE HR: Templates, mini-dictionaries

Internal communication vs. external communication





### **BUT IS IT WORTH IT?**



"It is a nice thought, of course
- but there really are more important
money holes in the university
administration than investing time and
money in the implementation of the
language policy."

#### PERSONAL ENERGY PIE





#### Tekoja maailman parhaaksi

Insatser för världens bästa

Actions for the best for the world



