HR Excellence in Research

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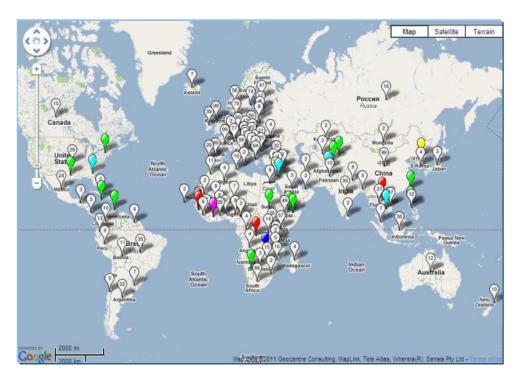
Corporate Director Human Resources Wageningen University & Research centre





Wageningen UR (University & Research centre)

- University and 9 research Institutions
- Turnover 2011 € 730 mln
- 6,500 employees
- 12,000 stud. (> 100 countries)
- International top





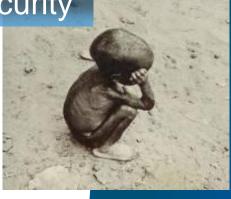
The Wageningen UR domain





Global Challenges

Food Security









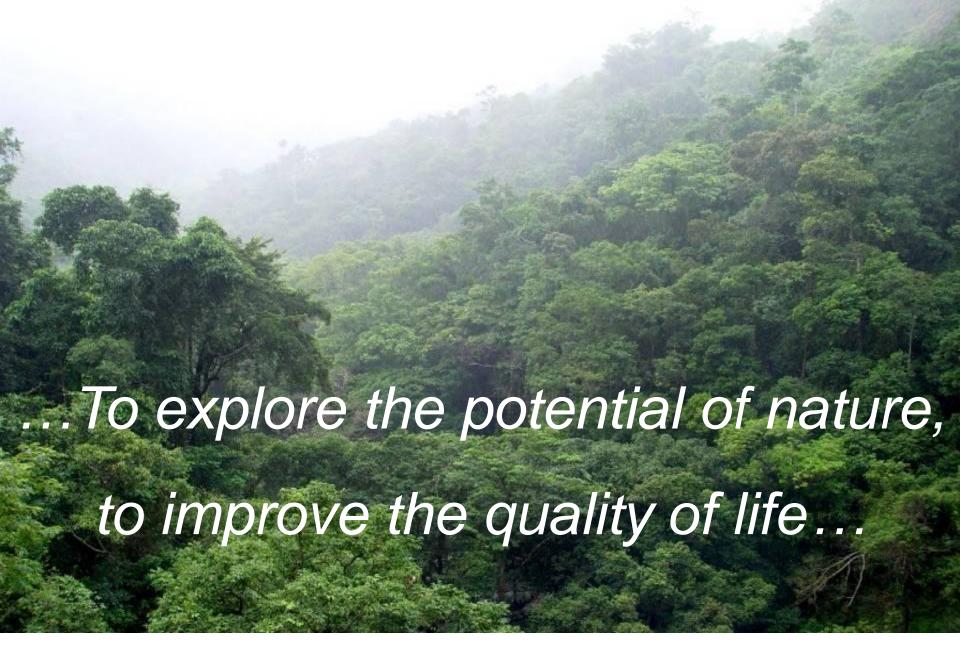




Stewardship



Food & Health





Charter & Code; EU goals

- Lisbon Strategy: EU aims to be the most competitive and dynamic knowledge economy in the world;
- Promoting scientific talent development (young and senior), regardless of gender, nationality and origin;
- Open, transparent and attractive European research market, through transparent and internationally comparable selection and recruitment procedures.



Why we wanted to 'join the logo'

Part of our stategic plan to be an attractive employer for international scientific talent

- Logo helps Employer Branding
- Process helps to identify gaps, and is a 'call for action'
- Recognition of HR quality



"Better careers and more mobility: a European partnership for researchers"

The Charter & Code:

- Transparency of recruitment process and recognition of the value of mobility (public/private, inter- and transdisciplinary, geographical etc)
- Meeting the social security and supplementary pension needs of mobile researchers
- Providing attractive employment and working conditions
- Enhancing the training, skills and experience of researchers

All the above in accordance with national legislation and collective labour agreement



Roadmap





Action Plan by Quarters

3. Proposal on household separation management 4. Design new receptacles 5. Ward education program 6. Distribute new receptacles 7. School education program. Meet with Dy. Comm. for Ed. 8. School curriculum development

1. Write proposal for State

2009

2008

2. State action on survey 9. New curriculum in schools 10. New system operative 11. Monitoring 12. Maintaining system



Internal Analysis

Action Plan





Approach Wageningen UR

- Commitment Board!
- Set up small interdisciplinary, hands on project team (researcher, HR policy expert, international expert, recruitment expert)
- Desk Research
- Workshop with 20 different researchers
- Gap-analysis
- Made up action plan



Conclusions Analysis

- Wageningen UR meets almost all the requirements
- Most gaps are as expected; not new
- Some actions were allready developed or are part of other plans
- Some gaps need extra/renewed action



Our required actions

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- 1. Appraisal system tenure track
- 2. Postdoctoral appointments
- 3. Gender balance



What's next

HR in Excellence (Circle of Deming)



- Selfassessment after 2 years
- External evaluation at least every 4 years



Keys for succes

Commitment of the board

Projectgroup action oriented



- It is not complex, keep it simple
- Integrate actions in other strategic plans





Result - Proud!

